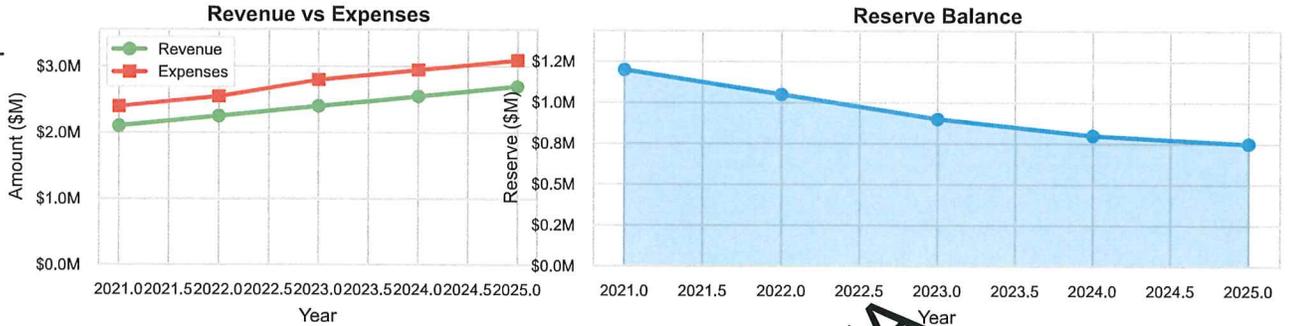


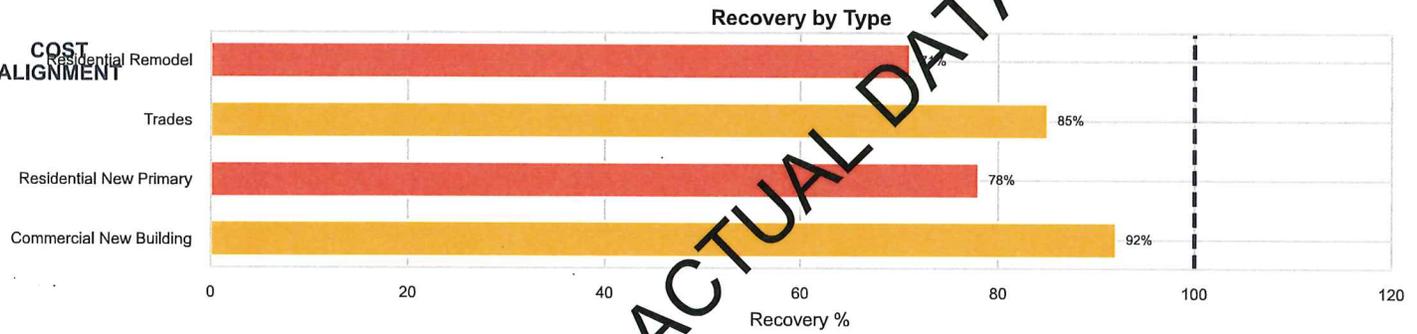
QUARTERLY FINANCIAL DASHBOARD

FY 2021-2025 Overview

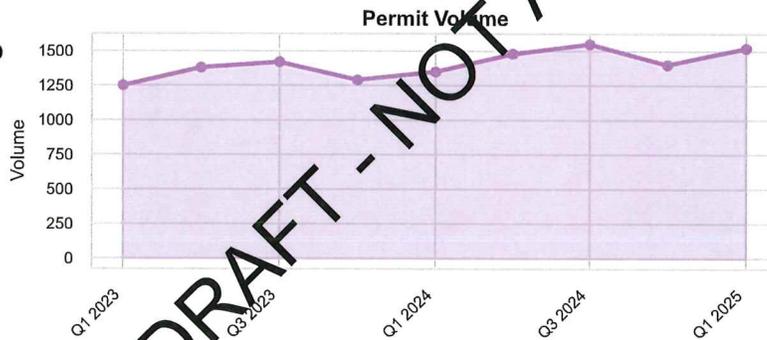
FINANCIAL TREND



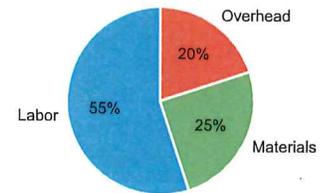
COST ALIGNMENT



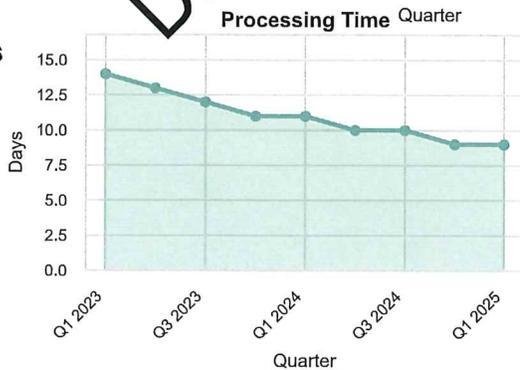
WORKLOAD



Cost Drivers



OPERATIONS



Key Improvements

- Implemented online permit submission** reduced intake time 40%
- Added automated inspection scheduling** improved turnaround 25%
- Deployed digital plan review** cut review cycle by 3 days

OUTLOOK

